

### HOW TO MANAGE RISKS IN «DESIGN & BUILD» CONTRACT?

Kaspars Rožkalns UPB Nams Chairman of the Board

#### upb



#### KASPARS ROŽKALNS

- > UPB Nams Chairman of the Board
- > RBS EMBA lecturer
- Director of the Investment and
  Development Agency of Latvia (2020-2023)
- Head of LIAA Representative Offices in China and Germany (2014-2020)
- CEO of Linearis Translations (2010-2014)

# **UPB GROUP**

Years of experience 250M 1700

Consolidated turnover in 2023 (EUR million)

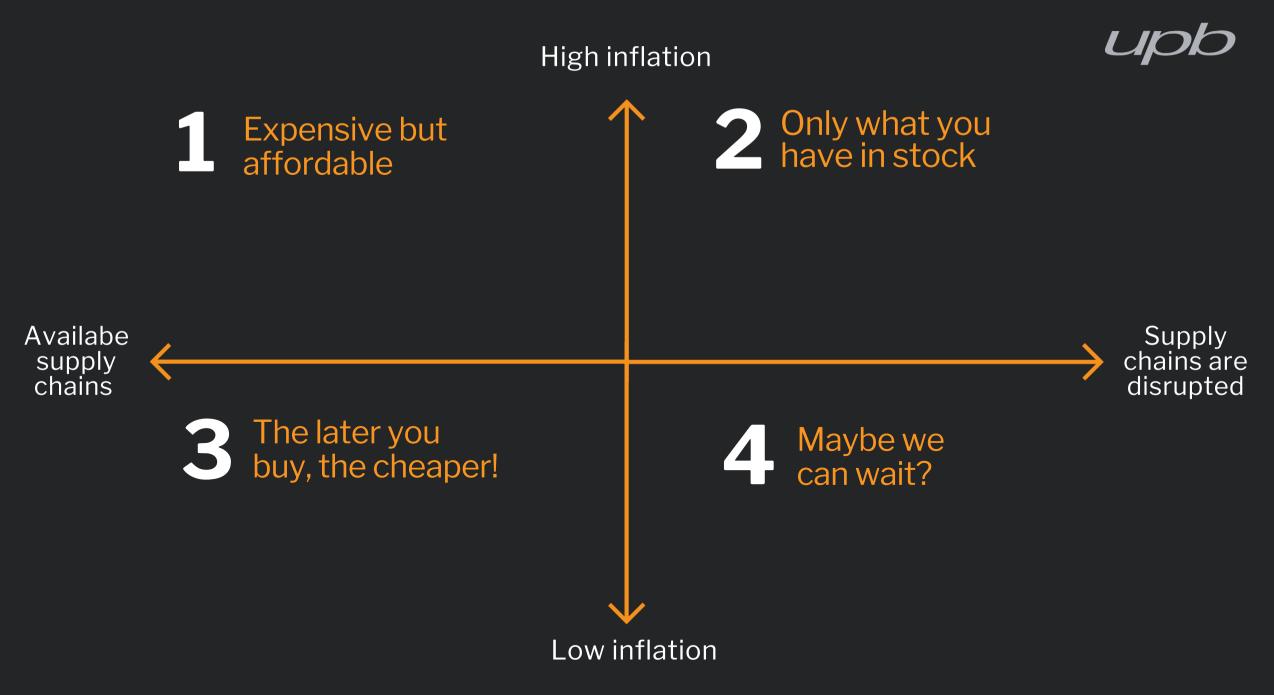
Employees

44M

Investment in development in the last five years (EUR million)

upk

# FUTURE RISK MANAGEMENT

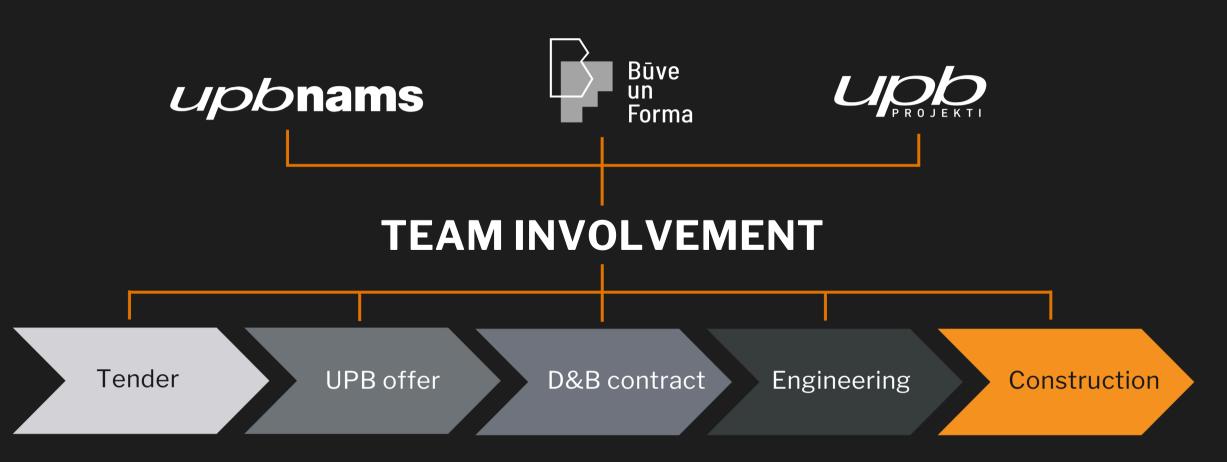


# If you don't have your own strategy, you're part of someone else's...

- Alvin Toffler



#### FROM THE TENDERMAKING PROCESS UNTIL THE BUILDING IS HANDED OVER



Up

#### FROM DIFFERENT KPI TO UNIFIED GOAL



#### **GENERAL CHANGES**

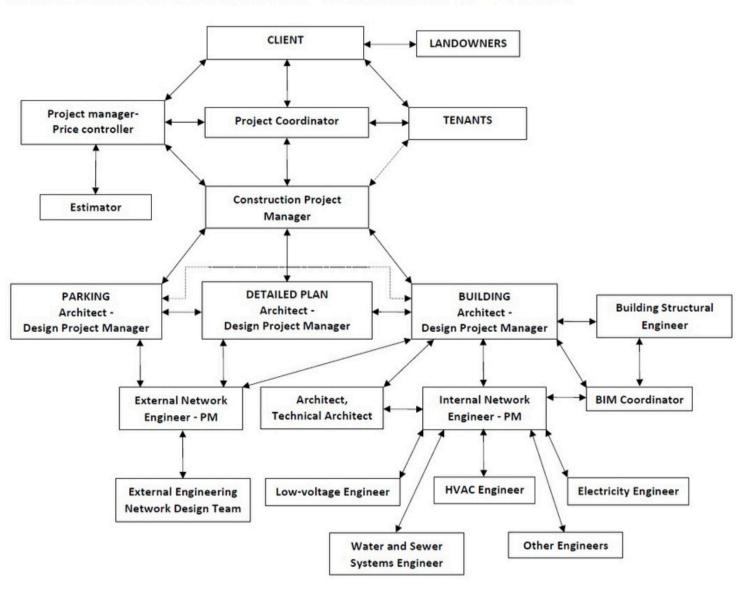
One person in charge

One goal and incentive system

Qualitative and continuous feedback, also after the project

#### SAMPLE OF COOPERATION MODEL

Design management structure scheme for Retail Center in Smaidu street 18, Stopini



## **THANK YOU!**

#### **KASPARS ROŽKALNS**



