

HOW TO MANAGE RISKS IN «DESIGN & BUILD» CONTRACT?

Kaspars Rožkalns UPB Nams Chairman of the Board

upb



KASPARS ROŽKALNS

- > UPB Nams Chairman of the Board
- > RBS EMBA lecturer
- Director of the Investment and
 Development Agency of Latvia (2020-2023)
- Head of LIAA Representative Offices in China and Germany (2014-2020)
- CEO of Linearis Translations (2010-2014)

UPB GROUP

Years of experience 250M 1700

Consolidated turnover in 2023 (EUR million)

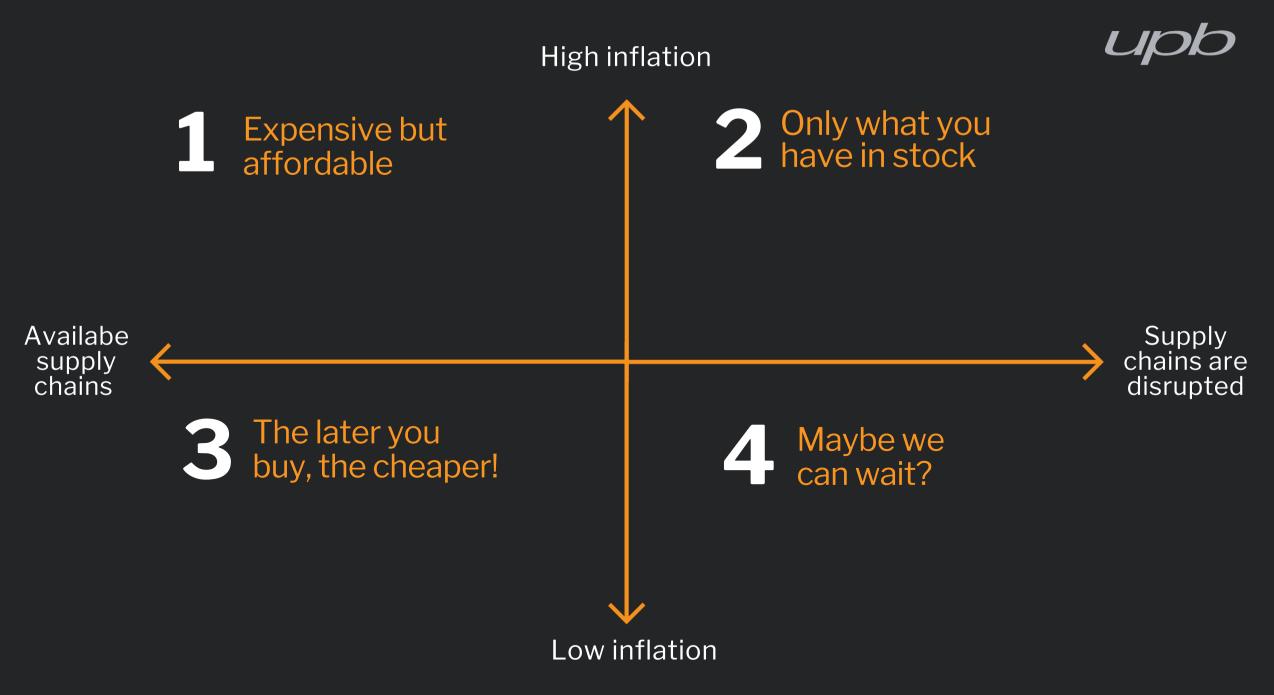
Employees

44M

Investment in development in the last five years (EUR million)

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FUTURE RISK MANAGEMENT

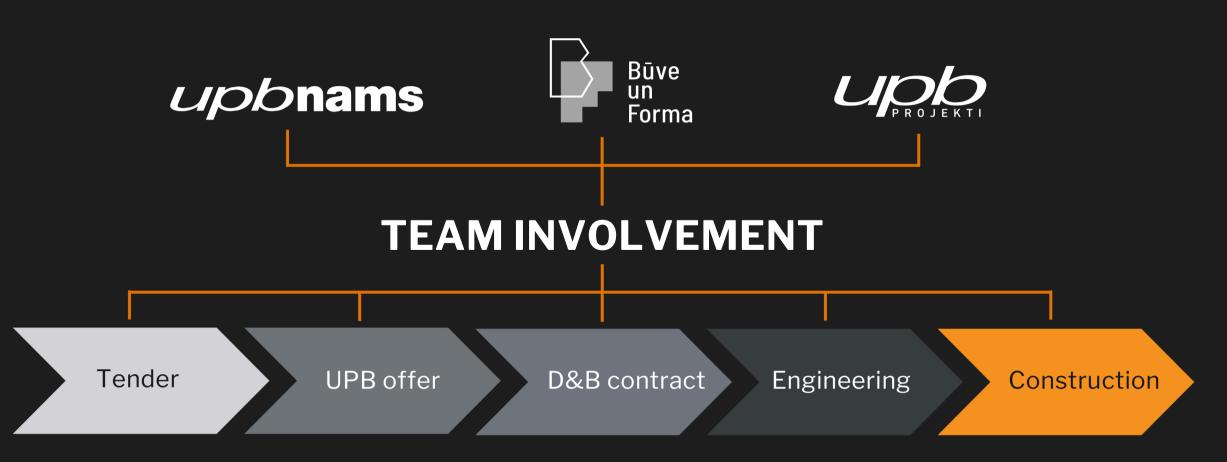


If you don't have your own strategy, you're part of someone else's...

- Alvin Toffler



FROM THE TENDERMAKING PROCESS UNTIL THE BUILDING IS HANDED OVER



Up

FROM DIFFERENT KPI TO UNIFIED GOAL



GENERAL CHANGES

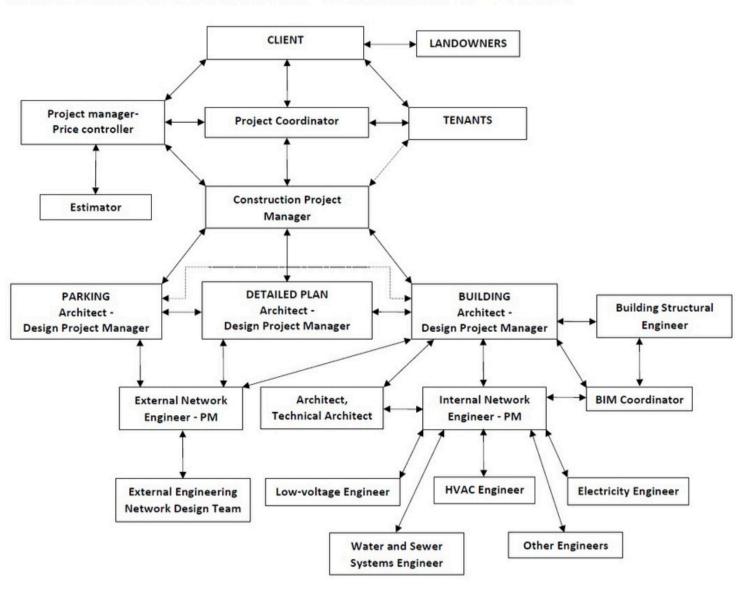
One person in charge

One goal and incentive system

Qualitative and continuous feedback, also after the project

SAMPLE OF COOPERATION MODEL

Design management structure scheme for Retail Center in Smaidu street 18, Stopini



THANK YOU!

KASPARS ROŽKALNS



